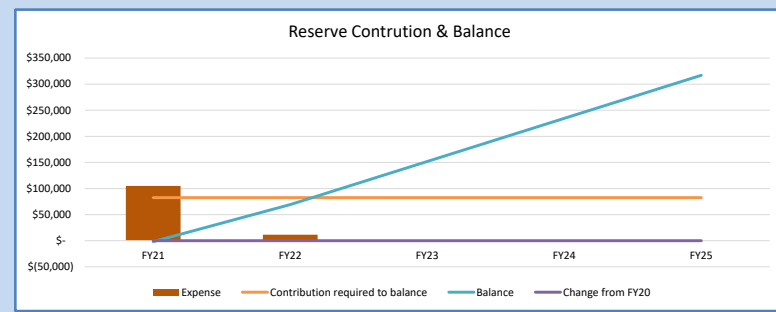
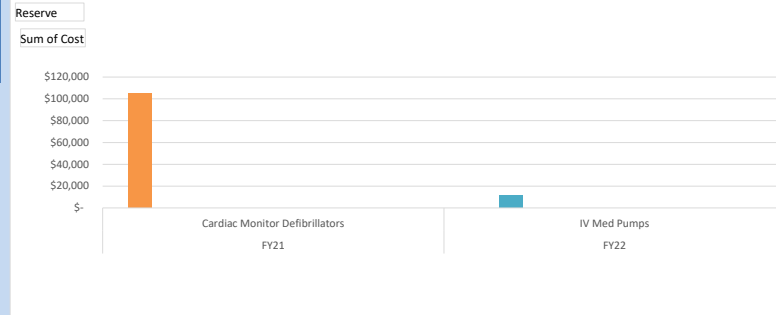


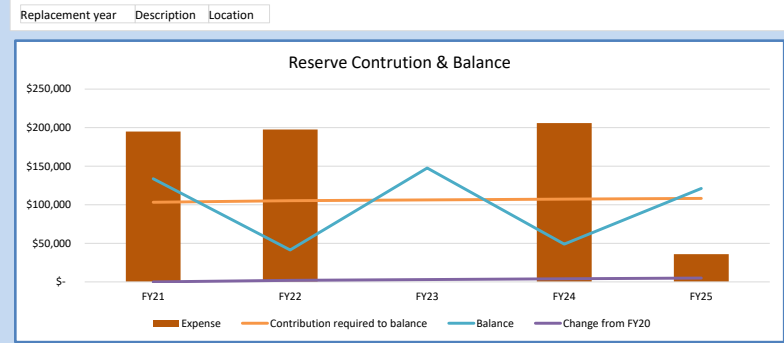
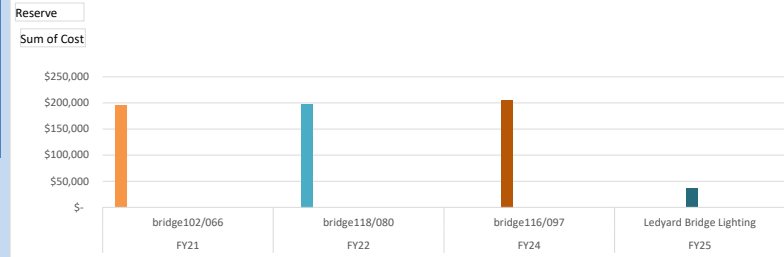
Ambulance		Current balance (FY20)	\$ 20,638	FY20 contribution			\$ 82,567
Summary	FY21	FY22	FY23	FY24	FY25		
Contribution required to balance	\$ 82,567	\$ 82,567	\$ 82,567	\$ 82,567	\$ 82,567	\$ 82,567	\$ 82,567
Change from FY20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 105,000	\$ 11,500	\$ -	\$ -	\$ -	\$ -	\$ -
Balance	\$ (1,795)	\$ 69,272	\$ 151,839	\$ 234,406	\$ 316,973		
Sum of Cost	FY21	FY22	FY23	FY24	FY25		
FY21							
Cardiac Monitor Defibrillators	\$ 105,000						
FY22							
IV Med Pumps		\$ 11,500					
Purchase	\$ 105,000	\$ 11,500					

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				



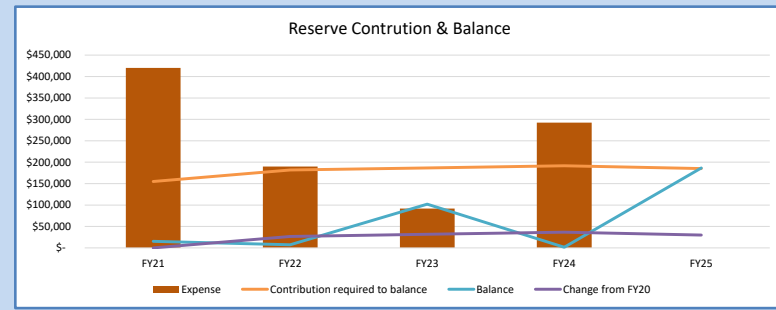
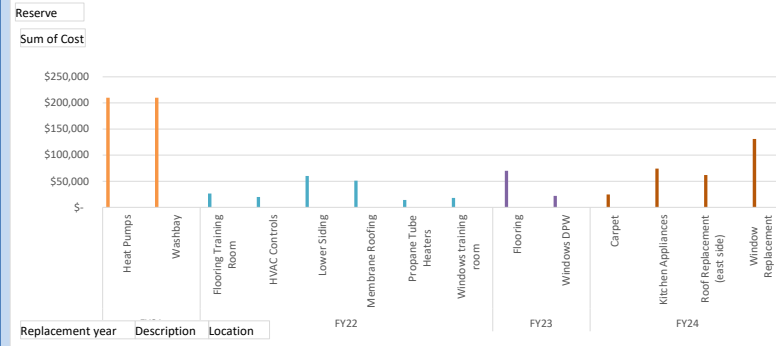
Bridge	Current balance (FY20) \$ 225,464		FY20 contribution \$ 103,271		
Summary	FY21	FY22	FY23	FY24	FY25
Contribution required to balance	\$ 103,271	\$ 105,271	\$ 106,271	\$ 107,271	\$ 108,271
Change from FY20	\$ -	\$ 2,000	\$ 3,000	\$ 4,000	\$ 5,000
Expense	\$ 195,000	\$ 197,600	\$ -	\$ 206,000	\$ 36,000
Balance	\$ 133,735	\$ 41,406	\$ 147,677	\$ 48,948	\$ 121,219
Sum of Cost	FY21	FY22	FY23	FY24	FY25
FY21					
bridge102/066	\$ 195,000				
FY22					
bridge118/080		\$ 197,600			
FY24					
bridge116/097				\$ 206,000	
FY25					
Ledyard Bridge Lighting					\$ 36,000
Purchase	\$ 195,000	\$ 197,600		\$ 206,000	\$ 36,000

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				



Building	Current balance (FY20) \$ 280,445		FY20 contribution \$ 155,000		
Summary	FY21	FY22	FY23	FY24	FY25
Contribution required to balance	\$ 155,000	\$ 181,700	\$ 186,700	\$ 191,700	\$ 185,000
Change from FY20	\$ -	\$ 26,700	\$ 31,700	\$ 36,700	\$ 30,000
Expense	\$ 420,000	\$ 189,750	\$ 92,000	\$ 292,250	\$ -
Balance	\$ 15,445	\$ 7,395	\$ 102,095	\$ 1,545	\$ 186,545
Sum of Cost					
	FY21	FY22	FY23	FY24	FY25
FY21					
Heat Pumps	\$ 210,000				
Washbay	\$ 210,000				
FY22					
Flooring Training Room		\$ 26,500			
HVAC Controls		\$ 20,000			
Lower Siding		\$ 60,000			
Membrane Roofing		\$ 51,000			
Propane Tube Heaters		\$ 14,250			
Windows training room		\$ 18,000			
FY23					
Flooring			\$ 70,000		
Windows DPW			\$ 22,000		
FY24					
Carpet				\$ 24,800	
Kitchen Appliances				\$ 74,300	
Roof Replacement (east side)				\$ 62,000	
Window Replacement				\$ 131,150	
Purchase	\$ 420,000	\$ 189,750	\$ 92,000	\$ 292,250	

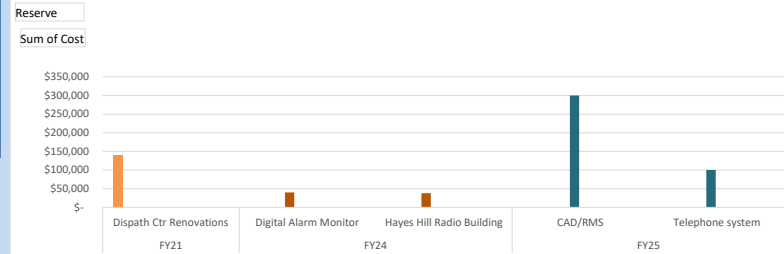
Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				



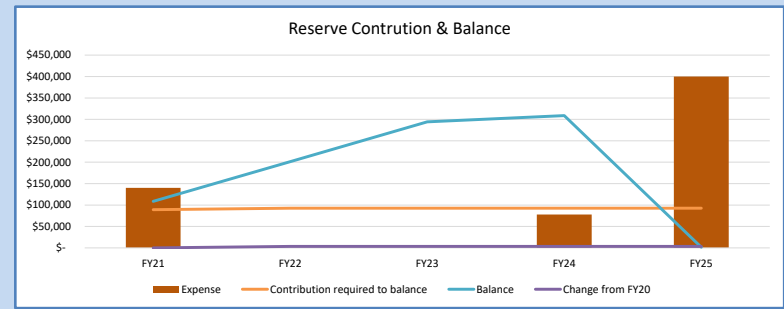
Dispatch	Current balance (FY20) \$ 159,523		FY20 contribution \$ 89,197		
Summary	FY21	FY22	FY23	FY24	FY25
Contribution required to balance	\$ 89,197	\$ 92,697	\$ 92,697	\$ 92,697	\$ 92,697
Change from FY20	\$ -	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
Expense	\$ 140,000	\$ -	\$ -	\$ 78,000	\$ 400,000
Balance	\$ 108,720	\$ 201,417	\$ 294,114	\$ 308,811	\$ 1,508

Sum of Cost	FY21	FY22	FY23	FY24	FY25
FY21					
Dispatch Ctr Renovations	\$ 140,000				
FY24					
Digital Alarm Monitor				\$ 40,000	
Hayes Hill Radio Building				\$ 38,000	
FY25					
CAD/RMS					\$ 300,000
Telephone system					\$ 100,000
Purchase	\$ 140,000			\$ 78,000	\$ 400,000

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				

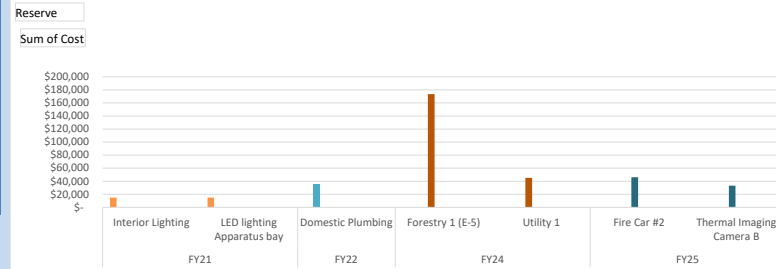


Replacement year Description Location

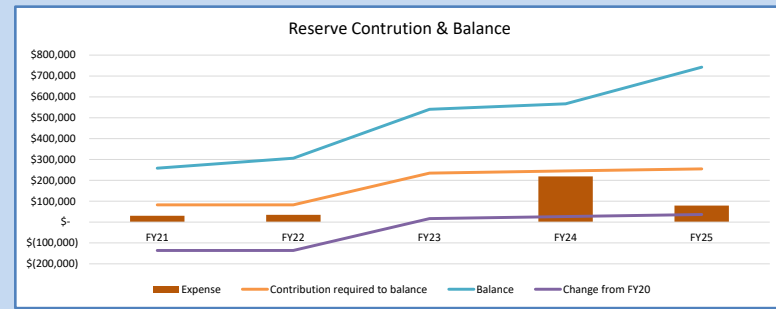


Fire	Current balance (FY20) \$ 205,720		FY20 contribution \$ 218,500		
Summary	FY21	FY22	FY23	FY24	FY25
Contribution required to balance	\$ 82,567	\$ 82,567	\$ 234,900	\$ 244,900	\$ 254,900
Change from FY20	\$ (135,933)	\$ (135,933)	\$ 16,400	\$ 26,400	\$ 36,400
Expense	\$ 30,000	\$ 35,000	\$ -	\$ 218,801	\$ 79,494
Balance	\$ 258,287	\$ 305,854	\$ 540,754	\$ 566,853	\$ 742,259
Sum of Cost					
	FY21	FY22	FY23	FY24	FY25
FY21					
Interior Lighting	\$ 15,000				
LED lighting Apparatus bay	\$ 15,000				
FY22					
Domestic Plumbing		\$ 35,000			
FY24					
Forestry 1 (E-5)				\$ 173,489	
Utility 1				\$ 45,312	
FY25					
Fire Car #2					\$ 46,264
Thermal Imaging Camera B					\$ 33,230
Purchase	\$ 30,000	\$ 35,000		\$ 218,801	\$ 79,494

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				

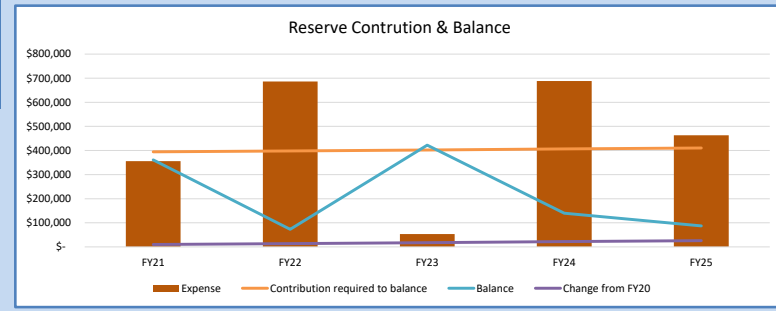
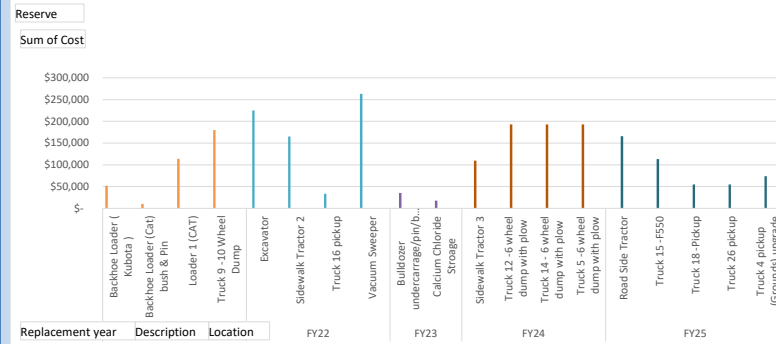


Replacement year Description Location



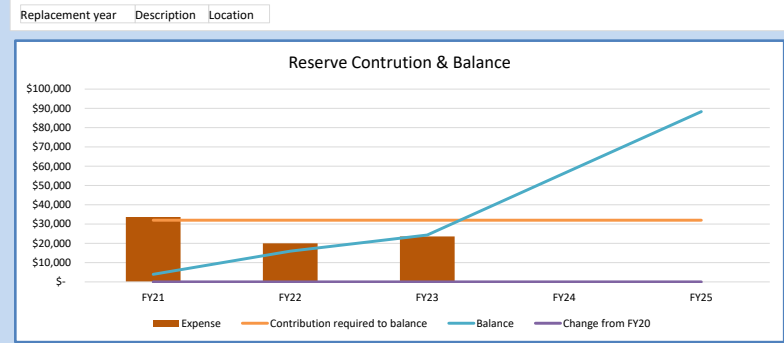
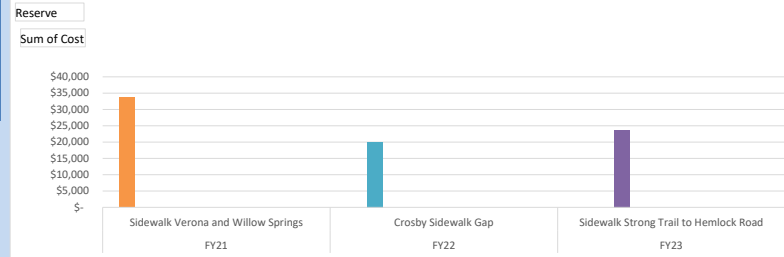
Highway	Current balance (FY20) \$ 322,616		FY20 contribution \$ 384,508		
Summary	FY21	FY22	FY23	FY24	FY25
Contribution required to balance	\$ 394,508	\$ 398,353	\$ 402,337	\$ 406,360	\$ 410,424
Change from FY20	\$ 10,000	\$ 13,845	\$ 17,829	\$ 21,852	\$ 25,916
Expense	\$ 356,120	\$ 686,400	\$ 53,100	\$ 688,500	\$ 463,200
Balance	\$ 361,004	\$ 72,957	\$ 422,194	\$ 140,054	\$ 87,277
Sum of Cost					
FY21					
Backhoe Loader (Kubota)	\$ 52,120				
Backhoe Loader (Cat) bush & Pin	\$ 10,000				
Loader 1 (CAT)	\$ 114,000				
Truck 9 -10 Wheel Dump	\$ 180,000				
FY22					
Excavator		\$ 225,000			
Sidewalk Tractor 2		\$ 165,000			
Truck 16 pickup		\$ 33,400			
Vacuum Sweeper		\$ 263,000			
FY23					
Bulldozer undercarrage/pin/bush			\$ 35,400		
Calcium Chloride Stroage			\$ 17,700		
FY24					
Sidewalk Tractor 3				\$ 109,500	
Truck 12 -6 wheel dump with plow				\$ 193,000	
Truck 14 - 6 wheel dump with plow				\$ 193,000	
Truck 5 -6 wheel dump with plow				\$ 193,000	
FY25					
Road Side Tractor					\$ 166,000
Truck 15 -F550					\$ 113,200
Truck 18 -Pickup					\$ 55,000
Truck 26 pickup					\$ 55,000
Truck 4 pickup (Grounds) upgrade to 550					\$ 74,000
Purchase	\$ 356,120	\$ 686,400	\$ 53,100	\$ 688,500	\$ 463,200

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				



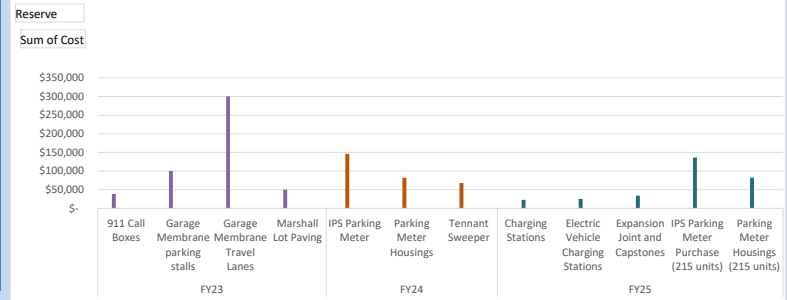
Municipal Transportation		Current balance (FY20) \$ 5,623		FY20 contribution \$ 32,000		
Summary	FY21	FY22	FY23	FY24	FY25	
Contribution required to balance	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000
Change from FY20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 33,700	\$ 20,000	\$ 23,600	\$ -	\$ -	\$ -
Balance	\$ 3,923	\$ 15,923	\$ 24,323	\$ 56,323	\$ 88,323	
Sum of Cost						
	FY21	FY22	FY23	FY24	FY25	
FY21						
Sidewalk Verona and Willow Spring	\$ 33,700					
FY22						
Crosby Sidewalk Gap		\$ 20,000				
FY23						
Sidewalk Strong Trail to Hemlock Road			\$ 23,600			
Purchase	\$ 33,700	\$ 20,000	\$ 23,600			

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				

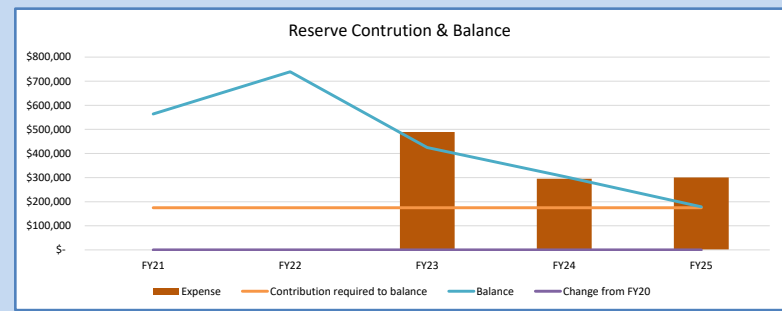


Parking		Current balance (FY20) \$ 389,278		FY20 contribution \$ 174,955		
Summary	FY21	FY22	FY23	FY24	FY25	
Contribution required to balance	\$ 174,955	\$ 174,955	\$ 174,955	\$ 174,955	\$ 174,955	\$ 174,955
Change from FY20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ -	\$ 489,150	\$ 295,500	\$ 300,600	\$ 300,600
Balance	\$ 564,233	\$ 739,188	\$ 424,993	\$ 304,448	\$ 178,803	
Sum of Cost						
	FY21	FY22	FY23	FY24	FY25	
FY23						
911 Call Boxes			\$ 38,650			
Garage Membrane parking stalls			\$ 100,000			
Garage Membrane Travel Lanes			\$ 300,500			
Marshall Lot Paving			\$ 50,000			
FY24						
IPS Parking Meter				\$ 145,800		
Parking Meter Housings				\$ 81,900		
Tennant Sweeper				\$ 67,800		
FY25						
Charging Stations					\$ 22,800	
Electric Vehicle Charging Stations					\$ 25,300	
Expansion Joint and Capstones					\$ 34,200	
IPS Parking Meter Purchase (215 units)					\$ 136,400	
Parking Meter Housings (215 units)					\$ 81,900	
Purchase			\$ 489,150	\$ 295,500	\$ 300,600	

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				

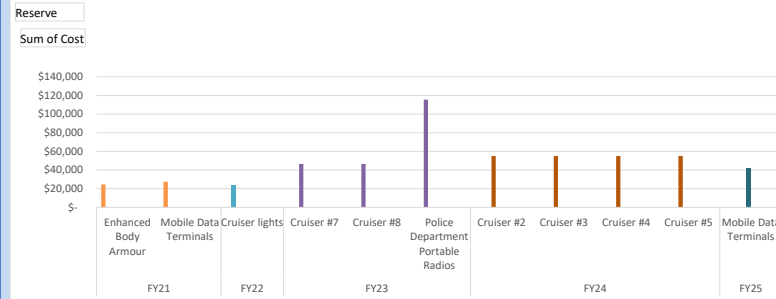


Replacement year Description Location

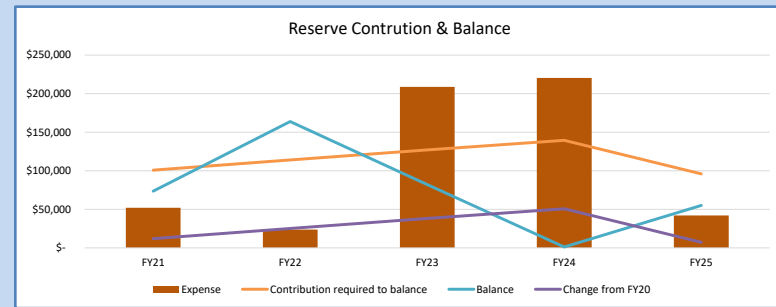


Police		Current balance (FY20) \$ 24,841		FY20 contribution \$ 88,766		
Summary	FY21	FY22	FY23	FY24	FY25	
Contribution required to balance	\$ 100,766	\$ 114,000	\$ 127,000	\$ 139,500	\$ 96,000	
Change from FY20	\$ 12,000	\$ 25,234	\$ 38,234	\$ 50,734	\$ 7,234	
Expense	\$ 52,000	\$ 23,750	\$ 208,780	\$ 220,400	\$ 42,000	
Balance	\$ 73,607	\$ 163,857	\$ 82,077	\$ 1,177	\$ 55,177	
Sum of Cost						
	FY21	FY22	FY23	FY24	FY25	
FY21						
Enhanced Body Armour	\$ 24,500					
Mobile Data Terminals	\$ 27,500					
FY22						
Cruiser lights		\$ 23,750				
FY23						
Cruiser #7			\$ 46,640			
Cruiser #8			\$ 46,640			
Police Department Portable Radios			\$ 115,500			
FY24						
Cruiser #2				\$ 55,100		
Cruiser #3				\$ 55,100		
Cruiser #4				\$ 55,100		
Cruiser #5				\$ 55,100		
FY25						
Mobile Data Terminals					\$ 42,000	
Purchase	\$ 52,000	\$ 23,750	\$ 208,780	\$ 220,400	\$ 42,000	

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				

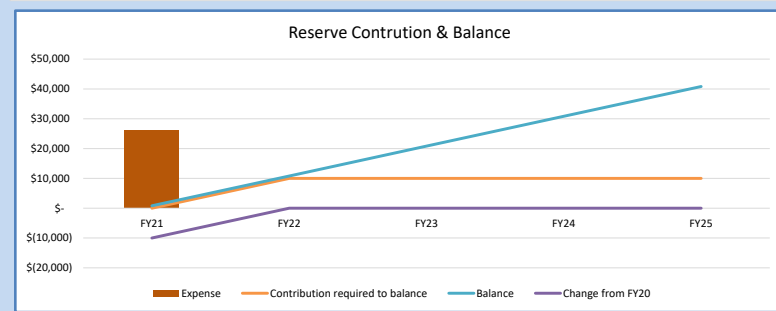
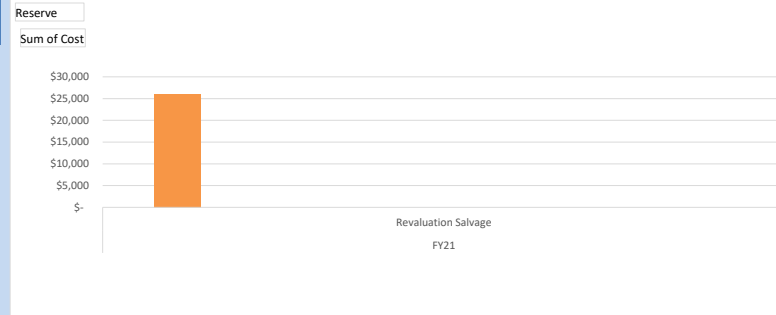


Replacement year Description Location



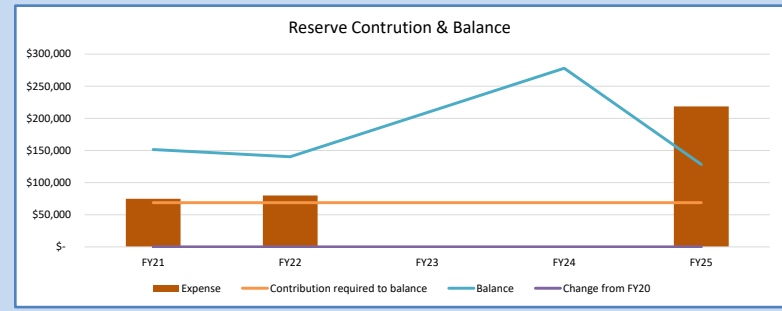
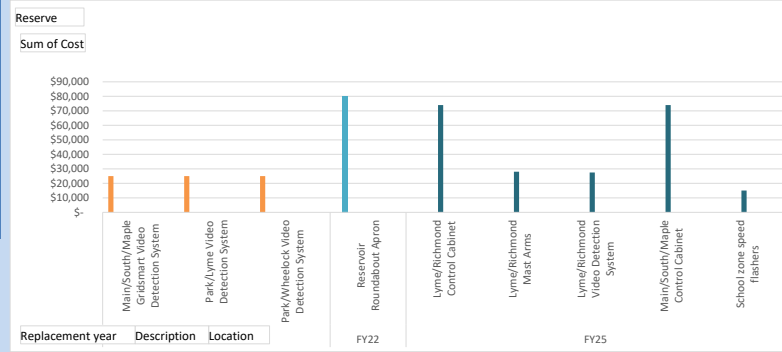
Revaluation	Current balance (FY20) \$ 26,812		FY20 contribution \$ 10,000		
Summary	FY21	FY22	FY23	FY24	FY25
Contribution required to balance	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Change from FY20	\$ (10,000)	\$ -	\$ -	\$ -	\$ -
Expense	\$ 26,000	\$ -	\$ -	\$ -	\$ -
Balance	\$ 812	\$ 10,812	\$ 20,812	\$ 30,812	\$ 40,812
Sum of Cost					
	FY21	FY22	FY23	FY24	FY25
FY21					
Revaluation Salvage	\$ 26,000				
Purchase	\$ 26,000				

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				



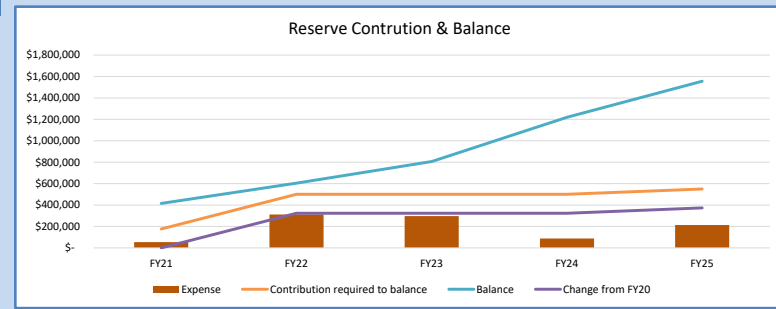
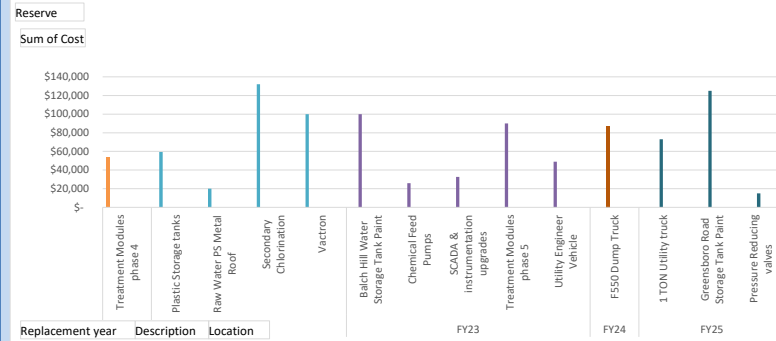
Road Construction		Current balance (FY20) \$ 157,714		FY20 contribution \$ 68,825		
Summary	FY21	FY22	FY23	FY24	FY25	
Contribution required to balance	\$ 68,825	\$ 68,825	\$ 68,825	\$ 68,825	\$ 68,825	\$ 68,825
Change from FY20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 75,000	\$ 80,000	\$ -	\$ -	\$ -	\$ 218,500
Balance	\$ 151,539	\$ 140,364	\$ 209,189	\$ 278,014	\$ 128,339	
Sum of Cost						
	FY21	FY22	FY23	FY24	FY25	
FY21						
Main/South/Maple Gridsmart Video	\$ 25,000					
Park/Lyme Video Detection System	\$ 25,000					
Park/Wheelock Video Detection Sys	\$ 25,000					
FY22						
Reservoir Roundabout Apron		\$ 80,000				
FY25						
Lyme/Richmond Control Cabinet					\$ 74,000	
Lyme/Richmond Mast Arms					\$ 28,000	
Lyme/Richmond Video Detection System					\$ 27,500	
Main/South/Maple Control Cabinet					\$ 74,000	
School zone speed flashers					\$ 15,000	
Purchase	\$ 75,000	\$ 80,000			\$ 218,500	

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				



Water	Current balance (FY20) \$ 292,038		FY20 contribution \$ 176,500		
Summary	FY21	FY22	FY23	FY24	FY25
Contribution required to balance	\$ 176,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 550,000
Change from FY20	\$ -	\$ 323,500	\$ 323,500	\$ 323,500	\$ 373,500
Expense	\$ 53,314	\$ 311,400	\$ 297,700	\$ 87,000	\$ 213,000
Balance	\$ 415,224	\$ 603,824	\$ 806,124	\$ 1,219,124	\$ 1,556,124
Sum of Cost	FY21	FY22	FY23	FY24	FY25
FY21					
Treatment Modules phase 4	\$ 53,314				
FY22					
Plastic Storage tanks		\$ 59,400			
Raw Water PS Metal Roof		\$ 20,000			
Secondary Chlorination		\$ 132,000			
Vactron		\$ 100,000			
FY23					
Balch Hill Water Storage Tank Paint			\$ 100,000		
Chemical Feed Pumps			\$ 26,000		
SCADA & instrumentation upgrades			\$ 32,700		
Treatment Modules phase 5			\$ 90,000		
Utility Engineer Vehicle			\$ 49,000		
FY24					
F550 Dump Truck				\$ 87,000	
FY25					
1 TON Utility truck					\$ 73,000
Greensboro Road Storage Tank Paint					\$ 125,000
Pressure Reducing valves					\$ 15,000
Purchase	\$ 53,314	\$ 311,400	\$ 297,700	\$ 87,000	\$ 213,000

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				



Waste_Water		Current balance (FY20) \$ 316,684		FY20 contribution \$ 363,757		
Summary	FY21	FY22	FY23	FY24	FY25	
Contribution required to balance	\$ 363,757	\$ 391,757	\$ 403,757	\$ 415,757	\$ 427,807	
Change from FY20	\$ -	\$ 28,000	\$ 40,000	\$ 52,000	\$ 64,050	
Expense	\$ 499,500	\$ 543,500	\$ 101,000	\$ 474,000	\$ 701,500	
Balance	\$ 180,941	\$ 29,198	\$ 331,955	\$ 273,712	\$ 19	
Sum of Cost						
	FY21	FY22	FY23	FY24	FY25	
FY21						
Aeration Installation	\$ 110,000					
Flusher	\$ 103,500					
Pump Station #2 phase 1	\$ 240,000					
Sludge Mate Rolloff	\$ 46,000					
FY22						
Primary Pumps		\$ 41,500				
Pump Station #2 phase 2		\$ 198,000				
Solar Grasse Rd Phase 2 initial payment		\$ 304,000				
FY23						
Line Camera			\$ 24,000			
Skid Steer/Loader			\$ 77,000			
FY24						
Access Road				\$ 230,000		
Car - General Purpose				\$ 40,000		
Dissolved oxygen controllers				\$ 15,000		
Truck 16222				\$ 69,000		
UG Power & fiber Replacement				\$ 120,000		
FY25						
Bulk chemical storage tanks					\$ 19,000	
Cement Trailer					\$ 13,000	
Chemical Feed Pumps					\$ 32,000	
Chlorination pumps and bulk storage					\$ 25,300	
Dechlorination pumps and bulk storage					\$ 25,600	
Effluent flow meter					\$ 12,600	
Electric heater					\$ 31,600	
Exhaust fan					\$ 21,500	
Final effluent flow meter					\$ 13,700	
Flow meter					\$ 22,800	
HVAC components					\$ 284,400	
Road Tractor					\$ 60,000	
TWAS Thickeners					\$ 140,000	
Purchase	\$ 499,500	\$ 543,500	\$ 101,000	\$ 474,000	\$ 701,500	

Reserve				
Ambulance	Bond W	Bond WW	Bridge	Building
Dispatch	Fire	Highway	Municipal Transport...	Parking
Police	Public Private Partn...	Revaluation	Road Construction	Waste_Water
Water				

